



Texas Department *of* Motor Vehicles

HELPING TEXANS GO. HELPING TEXAS GROW.

TxDMV Board Projects & Operations Committee Meeting

2:00 p.m.
Wednesday, April 8, 2026

AGENDA
PROJECTS AND OPERATIONS COMMITTEE
TEXAS DEPARTMENT OF MOTOR VEHICLES
4000 JACKSON AVE., BUILDING 1, LONE STAR CONFERENCE ROOM
AUSTIN, TEXAS 78731
PARKING IS AVAILABLE IN THE PARKING LOT ADJACENT TO BUILDING 1
WEDNESDAY, APRIL 8, 2026
2:00 P.M.

The presiding officer of the Projects and Operations Committee (Committee) will be physically present at 4000 Jackson Avenue, Austin, Texas 78731. Some Committee members may attend via videoconferencing.

Link to April 8, 2026, Committee Meeting Documents:
<https://www.txdmv.gov/about-us/txdmv-board-meetings>

All agenda items are subject to possible discussion, questions, consideration, and action by the Committee. Agenda item numbers are assigned for ease of reference only and do not necessarily reflect the order of their consideration by the Committee. Presentations may be made by the identified staff, Committee member, or other personnel as needed. The Committee reserves the right to discuss any items in closed session where authorized by the Open Meetings Act. A quorum of the Board of the Texas Department of Motor Vehicles (Board) may be present at this meeting for discussion and gathering information. However, Board members who are not Committee members will not vote on any Committee agenda items, nor will any Board action be taken.

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- 1. Roll Call and Establishment of Quorum**
- 2. Pledges of Allegiance - U.S. and Texas**
- 3. Comments and Announcements from Committee Chair, Committee Members, and Executive Director**

BRIEFING AND ACTION ITEMS

- 4. Consideration and Possible Recommendation for Action to the Full Board and Briefings:**
 - A. Enterprise Projects (BRIEFING ONLY)
5 [Camp Hubbard Renewal Project](#) - Glenna Bowman
 - B. Technology Projects
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 - i. [Registration and Title System \(RTS\) Modernization and Ecosystem Modernization](#) - Wendy Barron (BRIEFING ONLY)

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- ii. Other Projects
 - a. [TAC T1 Upgrade](#) - Wendy Barron (BRIEFING ONLY)
 - b. [Grants Management Tracking System \(GMTS\)](#) - Wendy Barron (BRIEFING ONLY)
 - c. [Motor Carrier Credentialing System \(MCCS\) Rewrite](#) - Clint Thompson (BRIEFING ONLY)
- C. [Accounts Receivable Project Update](#) - Eric Horn (BRIEFING ONLY)

CLOSED SESSION

5. The Committee may enter into closed session under one or more of the provisions of the Texas Open Meetings Act, Government Code, Chapter 551, including but not limited to:

Section 551.071 - Consultation with and advice from legal counsel regarding:
- pending or contemplated litigation, or a settlement offer;
- a matter in which the duty of the attorney to the government body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with Government Code Chapter 551; or
- any item on this agenda.

Section 551.076 - Deliberation Regarding Security Devices or Security Audits.
- the deployment, or specific occasions for implementation, of security personnel or devices; or
- a security audit.

Section 551.089 - Deliberation Regarding Security Devices or Security Audits; Closed Meeting.
- security assessments or deployments relating to information resources technology;
- network security information as described by Section 2059.055(b); or
- the deployment, or specific occasions for implementation, of security personnel, critical infrastructure, or security devices.

6. Action Items from Closed Session

7. Public Comment

8. Adjournment

The Committee will allow an open comment period to receive public comment on any agenda item or other matter that is under the jurisdiction of the Committee. No action will be taken on matters that are not part of the agenda for the meeting. For subjects

that are not otherwise part of the agenda for the meeting, Committee members may respond in accordance with Government Code, §551.042 and consider the feasibility of placing the matter on the agenda for a future meeting.

If you would like to comment on any agenda item (including an open comment under the agenda item for Public Comment), you must complete a speaker's form at the registration table prior to the agenda item being taken up by the Committee or send an email to GCO_General@txdmv.gov to register by providing the required information prior to the agenda item being taken up by the Committee:

1. a completed [Public Comment Registration Form](#); or
2. the following information:
 - a. the agenda item you wish to comment on;
 - b. your name;
 - c. your address (optional), including your city, state, and zip code; and
 - d. who you are representing.

Public comment will only be accepted in person. Each speaker will be limited to three minutes, and time allotted to one speaker may not be reassigned to another speaker.

Any individual with a disability who plans to attend this meeting and requires auxiliary aids or services should notify the department as far in advance as possible, but no less than two days in advance, so that appropriate arrangements can be made. Contact Carrie Fortner by telephone at (512) 465-3044.

I certify that I have reviewed this document and that it conforms to all applicable Texas Register filing requirements.

CERTIFYING OFFICIAL: Laura Moriaty, General Counsel, (512) 465-5665.

Committee Meeting Date: 4/8/2026
BRIEFING ITEM

To: Projects & Operations Committee, Texas Department of Motor Vehicles Board
From: Glenna Bowman, Chief Financial Officer
Agenda Item: 4.A
Subject: Enterprise Projects: Camp Hubbard Renewal Project

RECOMMENDATION

Briefing item only.

PURPOSE AND EXECUTIVE SUMMARY

This item provides an update on the Camp Hubbard Renewal Project.

FINANCIAL IMPACT

N/A

BACKGROUND AND DISCUSSION

- **Building CH-2 Renovation:** 93% complete
 - Modernization of the elevator lobbies, stairwells, and restrooms is complete.
 - Office suites on the 1st, 3rd, and 4th floors and the Lobby are ready for occupancy.
 - Outstanding work includes the 1st floor data center and minor corrective work on all floors.
 - 87% of the furniture has been installed. 13% is in purchasing.
 - Exterior improvements are complete aside from the north entry vestibule and new south entrance canopy roofing, siding, and finishes.
- **Site Work and Utilities:** 49% complete
 - Electric infrastructure for the new building is in place and will be energized in April.
 - The south parking lot and new Fleet lot are expected to be ready in early April.
- **New Building Construction:** 55% complete
 - Structure: The concrete structure is complete. 90% of structural metal and stairs are complete.
 - Exterior envelope: 95% of all exterior walls are framed, insulated, and waterproofed. The clip and rail system for exterior siding installation has begun on the west side.
 - Curtain walls and openings: 37% of openings have been framed and the glazing installation is nearing completion on the north and west elevations.
 - Roof: Parapets and the penthouse are 80% complete. Roofing membrane will be completed in April.
 - Interior walls: 40% of all interior walls have been framed. Rough mechanical, electrical, and plumbing runs are progressing in walls. Insulation and one side drywall have started on the first level.
 - Mechanical systems: All large mechanical HVAC system equipment has been installed in the utility plant, roof, and throughout the building.
- **Budget:** TPFA has disbursed \$67,645,000 of the \$143,000,000 appropriation from the 88th legislative session.
 - 90% of appropriated funds have been encumbered.

- 39% of those encumbrances have been expended.
- Schedule: Overall project completion is 62%. The certificate of occupancy for the new building is on target for the end of 2026. The final phase of site work will finish in July 2027.

To: Projects & Operations Committee, Texas Department of Motor Vehicles Board
From: Wendy Barron, Chief Information Officer
Agenda Item: 4.B.i
Subject: Technology Projects: Registration and Title System (RTS) Replacement and Ecosystem Modernization

RECOMMENDATION

Briefing item only.

PURPOSE AND EXECUTIVE SUMMARY

This item provides an update on the status of the RTS Modernization Program.

FINANCIAL IMPACT

N/A

BACKGROUND AND DISCUSSION

RTS is a flagship application within TxDMV originally designed and built by TxDOT in the mid-1990s. RTS has undergone continuous rebuilding, upgrades, and process improvements over time to maintain primary system functionality. While the system is stabilized for continued near-term use, advancements in technology and application development, as well as the workload demands of a growing state, are rendering this system obsolete. In the years since RTS was placed in service, the cost of maintaining the system has increased while the department's ability to adapt and change its use to better serve the evolving needs of the motoring public and state regulatory structures has decreased. For these reasons, the department must begin the process of replacing RTS and its associated applications.

Phase Two, the "Foundational" phase, is now underway for state fiscal years 2026-27. The strategy for this biennium involves upgrading existing technology and making strategic preparations for development of the future state RTS core application. This includes:

- Acquisition of a Procurement Assistance vendor which will facilitate drafting department solicitations for key procurements.
- Securing a contract for a suitable vendor for the implementation of the future state RTS Core application.
- Ensuring existing network, servers, and supporting applications and middleware are upgraded to current supported versions.
- Comprehensive analysis of the data ecosystem and development of a suitable data migration and maintenance plan.
- Initiation of key projects including "ITSM Upgrade," "Firewall Upgrade," "Document Management and Storage," and others, each of which contribute to a stronger and more secure technological foundation for further development and integration.

- Implementation of “Early Service Improvements,” a class of small projects dedicated to ensuring continuous value delivery for key stakeholder groups.

Project Status:

- Various “Currency and Security” projects are underway to improve our network, servers, and infrastructure.
- Vendor services have been contracted for the “Enterprise-wide Okta Implementation” project.
- Final vendor selection is in progress for the “Procurement Advisory” workstream.
- The contract project manager and PMO are facilitating delivery of approved QAT assets to the Quality Assurance Team, as well as establishing the program framework, facilitating governance, integrating projects, and driving best practices.

Anticipated Program End Date: August 31, 2031

To: Projects & Operations Committee, Texas Department of Motor Vehicles Board
From: Wendy Barron, Chief Information Officer
Agenda Item: 4.B.ii.a.
Subject: Other Projects: Tax Assessor Collector (TAC) T1 Upgrade

RECOMMENDATION

Briefing Only.

PURPOSE AND EXECUTIVE SUMMARY

To provide an update on the current active projects including project descriptions and status.

FINANCIAL IMPACT

N/A

BACKGROUND AND DISCUSSION

Current network circuit technology servicing most of the county tax assessor-collector (TAC) offices is outdated, using older T1 technology. This technology is not reliable, leading to frequent loss of connectivity for our TAC partners and impacting the Department's and the TACs' ability to provide good customer service to our constituents. These types of circuits are being phased out by the major service providers, including TxDMV's vendor, AT&T. This project will execute the upgrade of current T1 connections to metro-ethernet. This conversion will increase circuit reliability and increase network speeds for our county TAC partners. In conjunction with the fiber upgrade, the current routing and switching equipment at the county TAC locations will be upgraded to newer equipment with LTE (cellular) capabilities.

A second networking route will be established in locations where cellular is available and reliable to act as a failover in the event the fiber route became disabled. The TAC T1 Upgrade Project is a multi-phased effort. The project is in its final phase of implementing the alternate solution, using Starlink as the primary connection and AT&T Internet Air for Business (AIA-B) as the backup where fiber is unavailable or not cost-effective.

Project Status:

- Circuits and network equipment upgrade is complete in 446/520 (86%) locations.
- Roughly 10% of locations are pending installation for an alternate solution.
- As an alternate solution, the plan is to use Starlink as the primary connection and AIA-B as the backup. Waiting for DIR contract with AT&T to be finalized and signed. 62 priority sites were identified by AT&T for the alternate solution where fiber is unavailable or not cost-effective.

Committee Meeting Date: 4/8/2026
BRIEFING ITEM

To: Projects & Operations Committee, Texas Department of Motor Vehicles Board
From: Wendy Barron, Chief Information Officer and ITSD Division Director
Agenda Item: 4.B.ii.b
Subject: Other Projects: Grants Management Tracking System (GMTS)

RECOMMENDATION

Briefing Only.

PURPOSE AND EXECUTIVE SUMMARY

To provide an update on the search for a new Grants Management Tracking System (GMTS).

FINANCIAL IMPACT

N/A

BACKGROUND AND DISCUSSION

The existing Motor Vehicle Crime Prevention Authority (MVCPA) grants management and tracking legacy system was built in 2017 and managed by Texas A&M University. A new GMTS vendor was recently procured that can handle the transfer of existing data in compliance with applicable state laws and department data retention rules. The new system must meet both current and future operational needs, especially for MVCPA's law enforcement grant program and comply with state information security and accessibility standards.

Project Status

- CGI, a Texas Department of Information Resources (DIR) approved vendor, has been selected to build the modern, fully functional GMTS to replace the existing legacy system. The contract procuring GMTS has been signed and approved by DIR, CGI and TxDMV.

Upcoming Activities (30-60 days)

- Planning for project kickoff meeting,
- Building the internal project team and onboarding vendor,
- Vendor will start Discovery sessions with MVCPA and ITSD stakeholders, and gather details of the current system; and
- Work with the vendor to estimate the software licenses the department needs to procure.

Committee Meeting Date: 4/8/2026
BRIEFING ITEM

To: Projects & Operations Committee, Texas Department of Motor Vehicles Board
From: Clint Thompson, Motor Carrier Division Director
Agenda Item: 4.B.ii.c.
Subject: Motor Carrier Credentialing System (MCCS) Rewrite

RECOMMENDATION

Briefing Only.

PURPOSE AND EXECUTIVE SUMMARY

This briefing item provides an update on the MCCS Rewrite project, including system explanation, functionality, stakeholder impact, and overall status of the project.

FINANCIAL IMPACT

N/A

BACKGROUND AND DISCUSSION

MCCS is the department’s web-based application used to credential motor carriers and support associated compliance, monitoring, and enforcement activities.

The MCCS Rewrite project is a major modernization effort to replace the department’s legacy system with a more sustainable, secure, and supportable platform. The scope includes rebuilding core compliance functionality, modernizing system architecture to meet current IT and security standards, preserving and migrating historical compliance data, and enabling better integration with internal and external systems. Strategically, the rewrite is intended to provide a durable system that could evolve over time, reduce operational risk, and better support public safety, regulatory oversight, and long-term Motor Carrier Division needs.

The MCCS Rewrite project is nearing completion, targeting go live in July 2026 renamed as TxMCCS. Following the passage of Senate Bill 2807 (89th Legislature), the project scope was expanded to incorporate new statutory requirements related to the issuance of automated motor vehicle authorizations. To support timely implementation of these requirements, the automated motor vehicle authorization component is scheduled to go live in April 2026, allowing companies to obtain authorizations ahead of the May 28 enforcement date.

Current project activities are focused on the rollout of the automated motor vehicle authorization functionality and include internal and external user acceptance testing and training. Following the April 2026 launch of the automated motor vehicle component, project focus will shift to completing the remaining milestones in preparation for the full MCCS system rollout in July 2026.

To: Projects & Operations Committee, Texas Department of Motor Vehicles Board
From: Eric Horn, Director of Accounting Operations
Agenda Item: 4.C
Subject: Accounts Receivable Project Update

RECOMMENDATION

Briefing item only.

PURPOSE AND EXECUTIVE SUMMARY

This item provides an update on the Accounts Receivable system project.

FINANCIAL IMPACT

This project is funded with \$3.5 million in supplemental appropriations, plus \$1.1 million in TxDMV Automation System Funds for expanded master data management functionality and a new Motor Vehicle Inquiry Commercial Account (MVICA) application to be used for active directory user account management to support billing and collecting activities within the new Accounts Receivable (A/R) system.

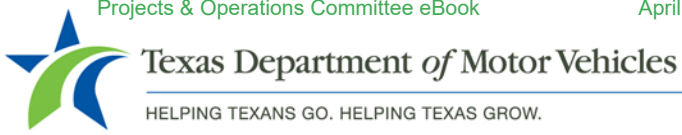
BACKGROUND AND DISCUSSION

The A/R system implementation is in progress with planned completion in FY 2026. The project schedule has been updated to include three production releases to account for infrastructure development issues and dependencies with other projects being completed.

Release A: The first production release of the A/R system occurred on July 14, 2025. This successful release included the cash journal module, which is utilized to record payments sent via mail to TxDMV's headquarters and prepare deposit documents. Daily batch jobs have also been implemented to automate the delivery of deposit information to the State Treasury, reducing the risk of error from manual entries into multiple systems. This release also allowed TxDMV to archive and retire the legacy Revenue Logging System (RLS) and RLS subsystem, which had previously been used to record deposit activities.

Release B: The second production release of the A/R system is ongoing, with initial invoicing and returned payment collection capabilities being successfully implemented on November 10, 2025. The remaining deliverables for this release are currently planned for the third quarter of FY 2026 and will include the addition of outstanding receivable balances for most customers, and a partial master data management solution that synchronizes all customer payment activity with a majority of existing TxDMV systems. Additionally, a new cloud-based Motor Vehicle Inquiry Commercial Account (MVICA) 2.0 application is scheduled to deploy in May 2026. The MVICA 2.0 application will replace existing Access databases and be used for active directory user account management to support billing and collecting activities within the new A/R system.

Release C: The final production release of the A/R system is currently planned for the fourth quarter of FY 2026. This release will include all remaining outstanding receivable balances for customers within the eLICENSING and Motor



Carrier Credentialing System (MCCS) and is dependent upon the completion of the MCCS Rewrite project currently in progress. These systems will be added to the master data management solution to centralize all account activities for the department. The warrant holds module of the new A/R system, which is used for tracking collection of motor vehicle and motor carrier penalties issued by the Enforcement Division, and will also move to production.



Texas Department
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